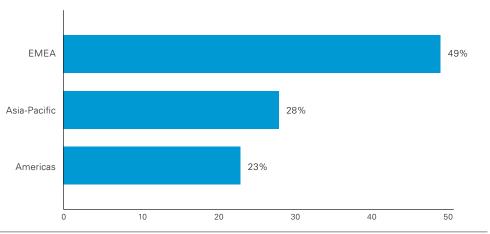
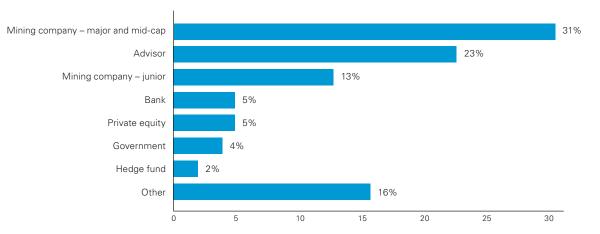
In December 2024 – January 2025, we conducted a straw poll of 112 decision makers in the mining & metals sector via an online survey. While the findings are subject to the limitations of sample-based information, they do provide an indication of broader market sentiment. The results are anonymized and presented in aggregate. Percentages in graphs may not sum up to 100% due to rounding.

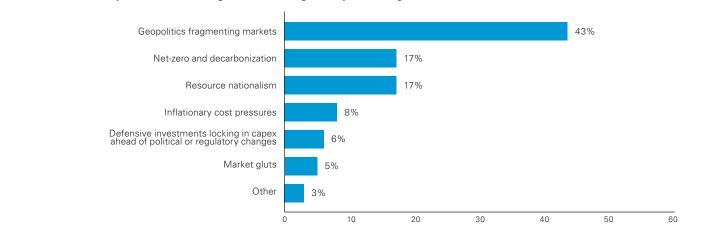
#### Question 1: In which region do you currently reside?



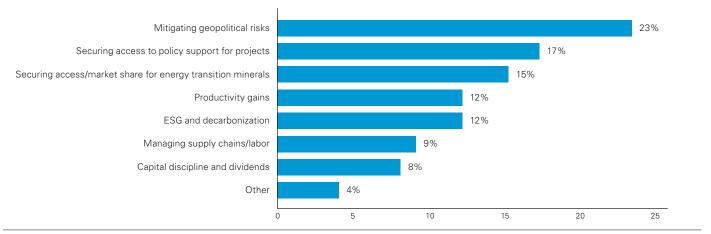
#### Question 2: For what type of institution do you currently work?



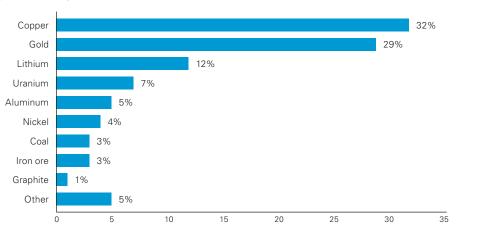
#### Question 3: What do you see as the strongest trend driving activity for mining & metals in 2025?



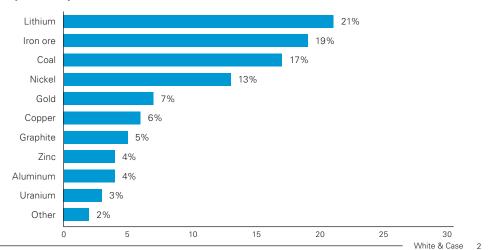
#### Question 4: What will be the main priority for mining & metals firms responding to market trends in 2025?



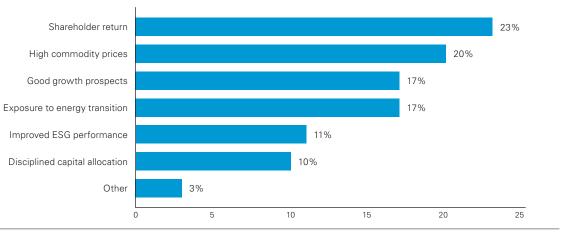
#### Question 5: Which commodity is most likely to be the big winner in 2025?



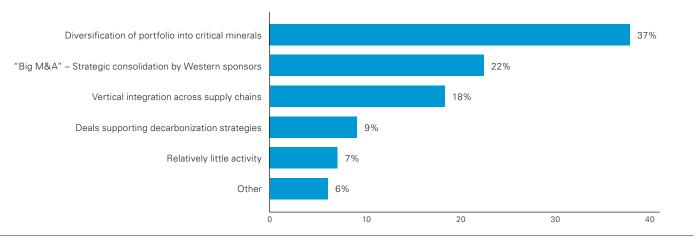
#### Question 6: Which commodity is most likely to underperform in 2025?



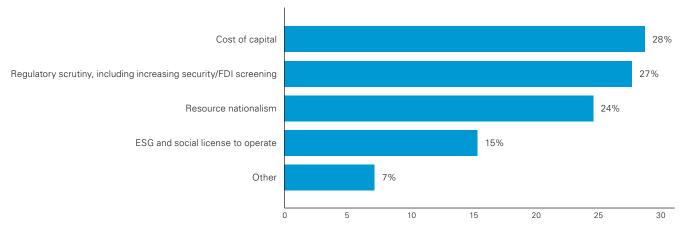
#### Question 7: What is most likely to attract/keep non-specialist institutional capital investment in the sector?



#### Question 8: What sort of M&A deals are the most likely in 2025?



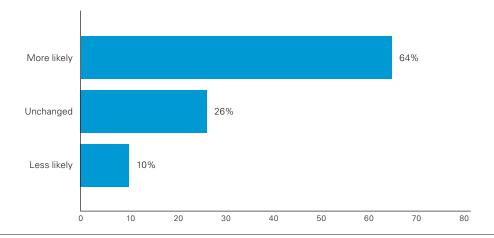
#### Question 9: What do you see as the key obstacles in undertaking M&A?



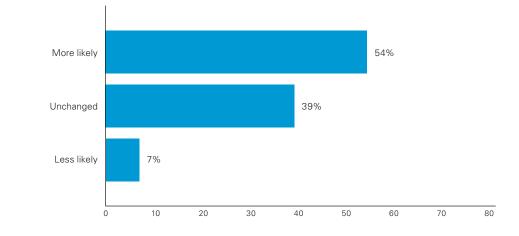
#### 39% Energy transition minerals 35% Base metals Precious metals 13% Coal 12% Other 1% 10 15 20 25 30 35 40 0 5

#### Question 10: What sector is most likely to experience consolidation?

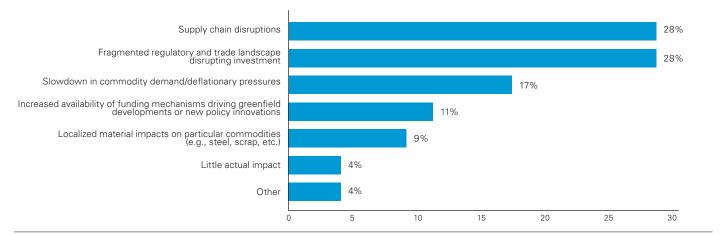
Question 11: Are you more or less likely than 12 months ago to recommend to someone to invest in the mining & metals sector?



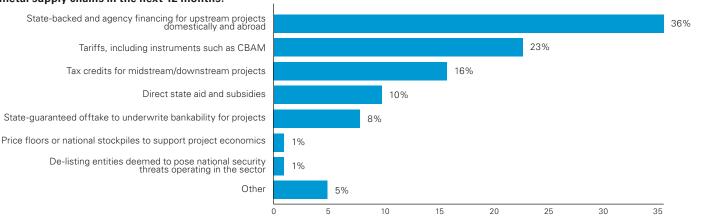




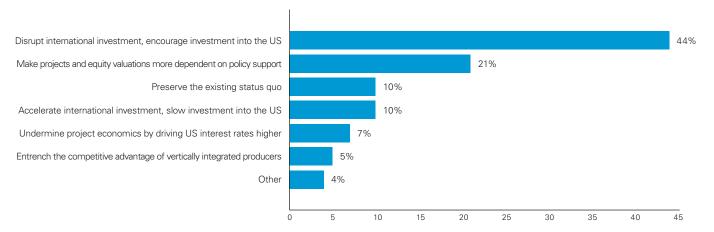
#### Question 13: What is the biggest impact that geopolitical tensions are likely to have in 2025?



### Question 14: What do you expect will be the most common policy efforts among developed markets to secure critical mining & metal supply chains in the next 12 months?

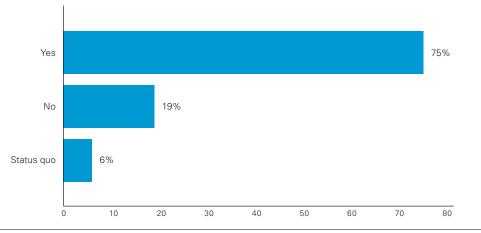


#### Question 15: How will US policy shifts affect global investment flows in the mining industry?

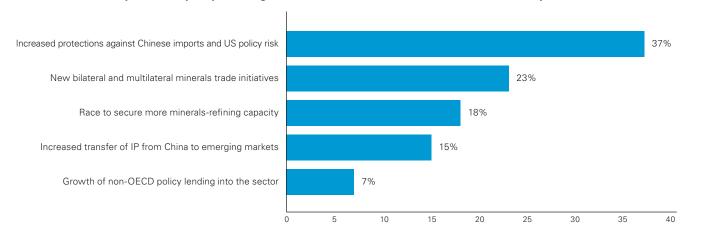


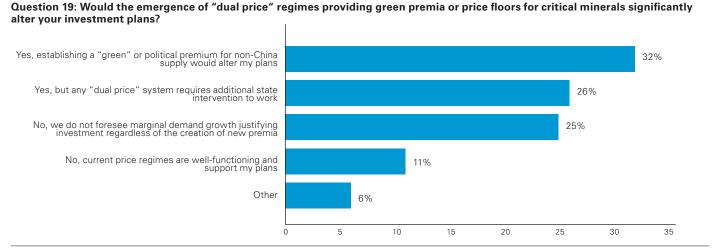
#### Question 16: How will Trump's expected policy agenda affect US-China relations and supply chains? Raise costs from supply chain fragmentation 37% 30% Slow investment from uncertainty Increase outbound FDI from China or Europe 15% 11% Increase counter-party risks for JVs 6% Increase multilateral funding for infrastructure Other 1% 10 15 20 25 30 35 40 0 5

#### Question 17: Do you expect to see greater divergence between the US and Europe over trade and critical minerals policy in 2025?

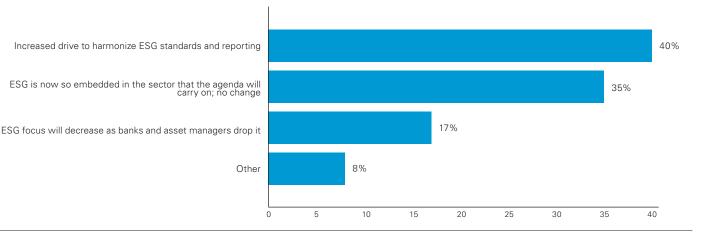


#### Question 18: How do you see US policy affecting south-south investment flows, trade and industrial policies?

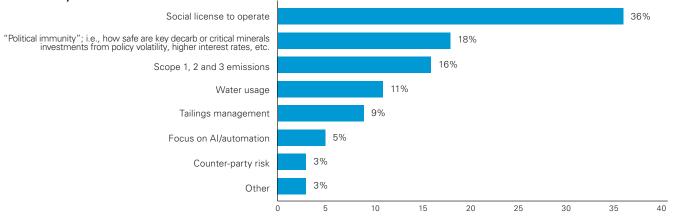




#### Question 20: How will the current backlash impact ESG frameworks across the industry?



### Question 21: What area of mining & metals will face the most scrutiny from investors and regulators related to ESG and sustainability issues?



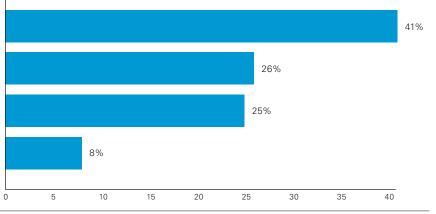
#### Question 22: How do you view the potential for deep-sea mining to meet future mineral demand?

Limited potential—major concerns about feasibility

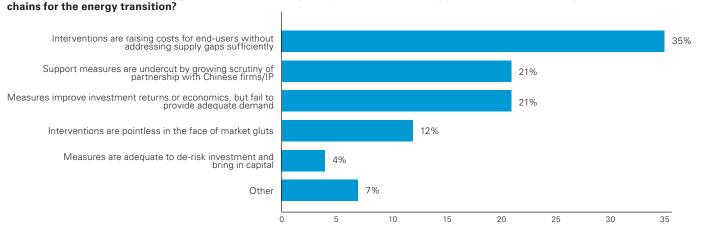
Moderate potential—viable but with challenges

No potential—unlikely to be widely pursued

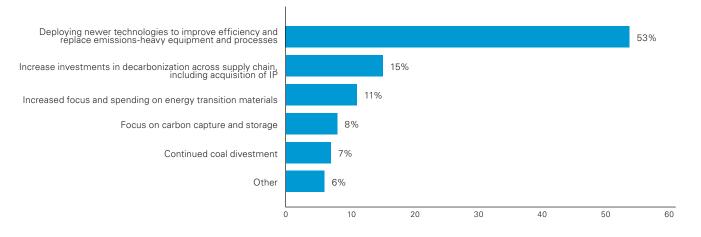
Strong potential—likely to be widely adopted



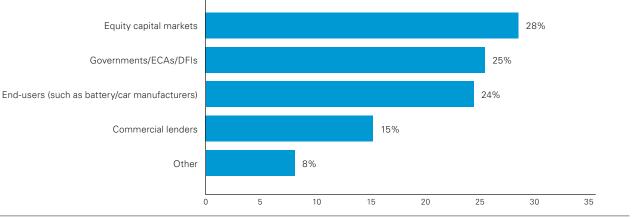
#### Question 23: Do you think OECD governments are taking adequate measures to support the construction of parallel value

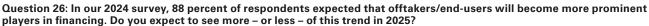


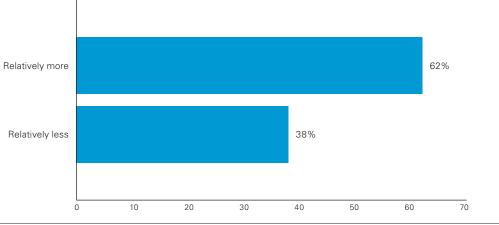
#### Question 24: How will the mining industry respond most effectively to policies and investor pressure to implement decarbonization?

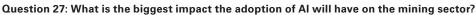


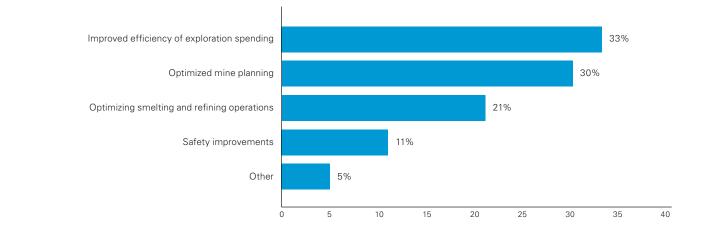
Question 25: Given a higher interest rate environment, how do you expect sector participants will finance projects and operations considering greater pressure to deliver returns quickly?

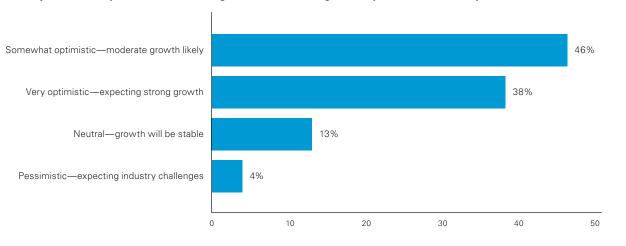












#### Question 28: How optimistic are you about the future growth of the mining industry over the next five years?

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